

CYBER FUND III INVESTOR PRESENTATION

APRIL 2025



PALADIN IS A LEADING GLOBAL CYBER AND AI INVESTOR

We invest in the digital solutions of absolute need that advance, sustain, and defend critical infrastructure and modern society



- ▶ **Paladin was founded in 2001 and has since managed >\$2B of companies and assets**
- ▶ **Unique blend of expertise in global security, deep tech, and financial execution**
- ▶ **"Dual Use" model provides exceptional information and economic advantages**
- ▶ **Proven team and track record with top tier returns across multiple funds**
- ▶ **Multi-stage investor with thesis-driven early-stage entry point**

5

Offices

Washington, DC, Silicon Valley,
New York, London, Luxembourg

79

Deals

In cyber/deep tech
since 2008

17

Years

Average tenure of
investment team

\$35B

Enterprise value
created¹

4.7X

3.3X

2008 Fund Group (gross & net)²
(25 cyber/deep tech deals)

3.0X

2.6X

2016 Fund Group
(gross & net)²

1.8X

1.5X

2020 Fund Group
(gross & net)²

Note: All performance figures as of 12/31/24 (preliminary and unaudited) for investments in portfolio companies in Paladin III, Cyber Fund I, and Cyber Fund II including all parallel vehicles and LP co-investments. Past performance of an investment or a fund is not indicative of future performance of these or any investments or funds. The 2008 Fund Group made a total of 34 investments, including 9 companies in alternative energy, a discontinued strategy. Including the discontinued strategy, the Fund Group's total returns across all 34 companies are 3.5X gross and 2.4X net multiple. See the disclosure statement on slide 52 for additional information.



WHY WE WIN: PALADIN'S COMPETITIVE ADVANTAGE

UNPARALLELED INFORMATION ADVANTAGE



Decades of experience, networks, and global security experts embedded into daily operations create an unparalleled information advantage

Team includes global thought leaders such as the first **US National Cyber Director**, former head of **UK's GCHQ**, and the **14th Director of the NSA**

DUAL USE MODEL



Paladin has built a unique model operating at the intersection of governments and the private sector

Portfolio companies have leveraged **\$100M+ in non-dilutive capital**, reducing risk and boosting return profiles

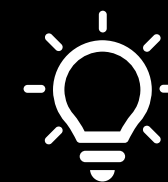
GLOBAL REACH



Proprietary networks in key global innovation markets for sourcing; expanded growth and exit opportunities for portfolio

Over a decade of significant global investing with a split of approximately **70% U.S. / 30% International**

THESIS DRIVEN INVESTOR



Creates proactive sourcing and access to compelling opportunities ahead of competitors, demonstrates value to founders

80% of deals sourced directly, first cyber fund investor in **97% of deals**, leading the market by **18-24 months** in major categories



A \$4.6 TRILLION MARKET OPPORTUNITY

Digital resilience requires dual use solutions across an **ecosystem of Cyber, AI, and Deep Tech, a \$4.6T market**. Paladin invests across four uniquely defined, interrelated pillars that power our successful strategy since 2008

Digital Enablement

Design with security, safety, and trust in-mind

Monitoring & Management

Continuous awareness of the operating environment

Cyber Security

Persistent defense of digital and information assets

Cyber Safety

Provide safe passage for humans in cyberspace

Example Investment Thesis Areas



AI



Cloud



Internet of Things



Digital Biology



Asset Visibility



Supply Chain



Real Time Intelligence



Situational Awareness



Security Operations



Threat Intel



Application Security



Cyber Risk Analysis



Deepfakes



Content Moderation



Dis-information



Online Harm

Critical Infrastructure Customers



Chemicals



Government Facilities



Financial Services



Communications



Commercial Facilities



Critical Manufacturing



Food & Agriculture



Healthcare



Emergency Services



Information Technology



Dams



Transportation



Defense Industrial Base



Energy



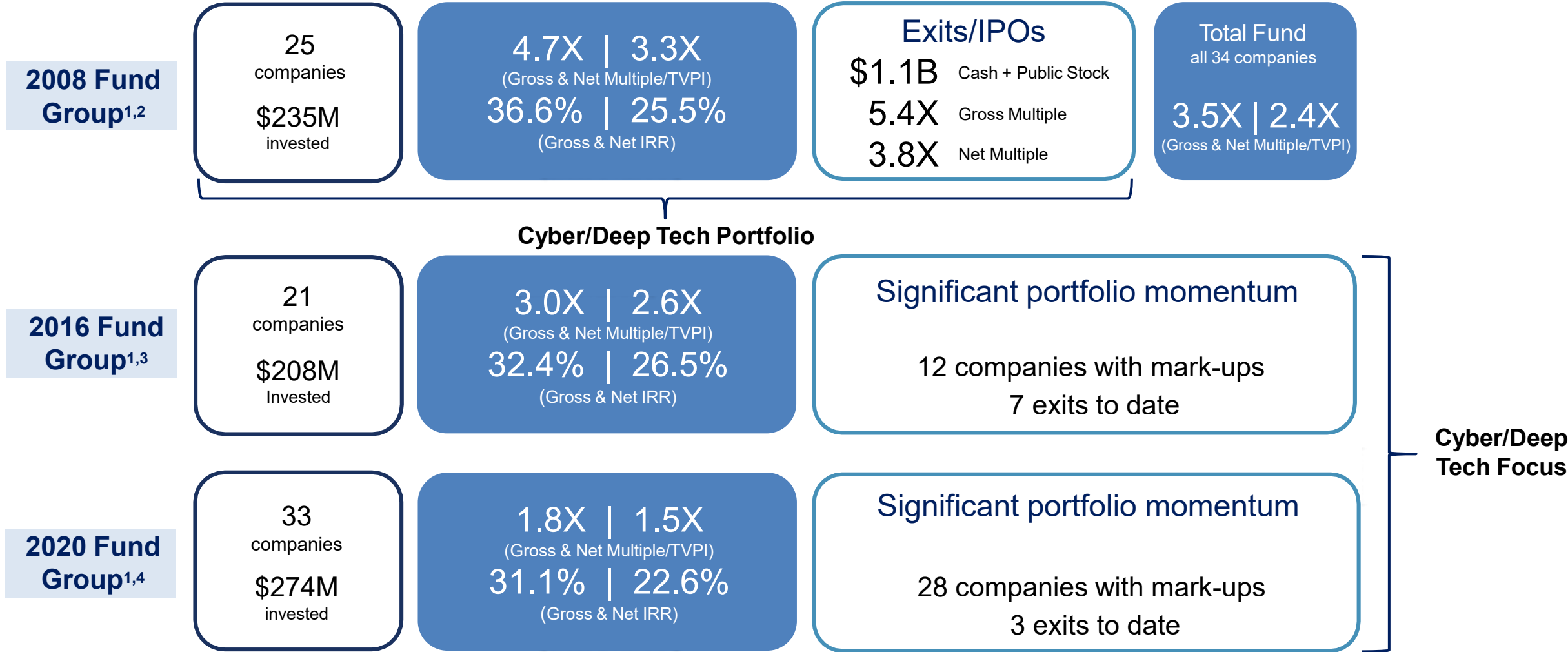
Nuclear Reactors



Water Systems



CONSISTENT STRONG RETURNS SINCE 2008



Notes:

1. All figures as of December 31, 2024 (preliminary and unaudited). Past performance of an investment or a fund is not necessarily indicative of future performance of such investments or fund or any other investment or funds.

2. The 2008 Fund Group (Paladin III, LP) figures include a composite of all investments in portfolio companies for all parallel vehicles and LP/affiliate co-investments. The 2008 Fund made a total of 34 investments, including 9 companies in alternative energy, a discontinued strategy. Including the discontinued strategy, the Fund Group's total returns across all 34 companies are 3.5X gross and 2.4X net multiple as of 12/31/24.

3. The 2016 Fund Group (Paladin Cyber Fund, LP) figures include a composite of all investments in portfolio companies for all parallel vehicles and all LP/affiliate co-investments made by the 2016 Fund limited partners, including 2 LP co-investments in 2008 Fund companies.

4. The 2020 Fund Group (Paladin Cyber Fund II, LP) figures include a composite of all investments in portfolio companies for all parallel vehicles and all LP/affiliate co-investments made by the 2020 Fund limited partners.

5. Please refer to the disclosure statement on slide 52 for Cambridge Associates' US Venture Capital: Index and Selected Benchmark Statistics, 3/31/24.



A PROVEN CATEGORY LEADER

As the most active cyber fund over the last decade, Paladin has built a premier reputation. Our portfolio attracts top tier investment firms in follow-on financing rounds to help our companies scale

Cyber Funds

1	Paladin Capital Group	83
2	Ten Eleven Ventures	80
3	ForgePoint Capital	68
4	Evolution Equity Partners	49
5	Allegis Capital	46
6	NightDragon	30

General Technology Funds

1	Accel	129
2	Insight Partners	110
3	Bessemer Venture Partners	97
4	Paladin Capital Group	83
5	Kleiner Perkins	80
6	GV (Google Ventures)	77
7	New Enterprise Associates	70
8	Intel Capital	68

Our Later Stage Investment Partners and Followers





SIGNIFICANT GROWTH DRIVERS FOR CYBER AND AI



1

Explosive Growth of New Digital Platforms such as Generative AI

Heavy investing continues in digital transformation

We are in the early innings of a significant wave of adoption of new digital platforms like Generative AI



2

Cyber Crime Remains Rampant, and Profitable for Attackers

Cost of cybercrime is predicted to grow to \$10.5 trillion⁽¹⁾



3

Entering a New Era of AI-Driven Cyber Attacks and Cyber Defense

80% of cybersecurity decision-makers expect AI to increase the scale and speed of attacks and 66% expect AI “to conduct attacks that no human could conceive of”⁽²⁾



4

Shortage of Skilled Talent

Workforce shortage of 4 million on a global basis⁽³⁾

Lack of talent or human failure is responsible for vast majority of incidents⁽⁴⁾



5

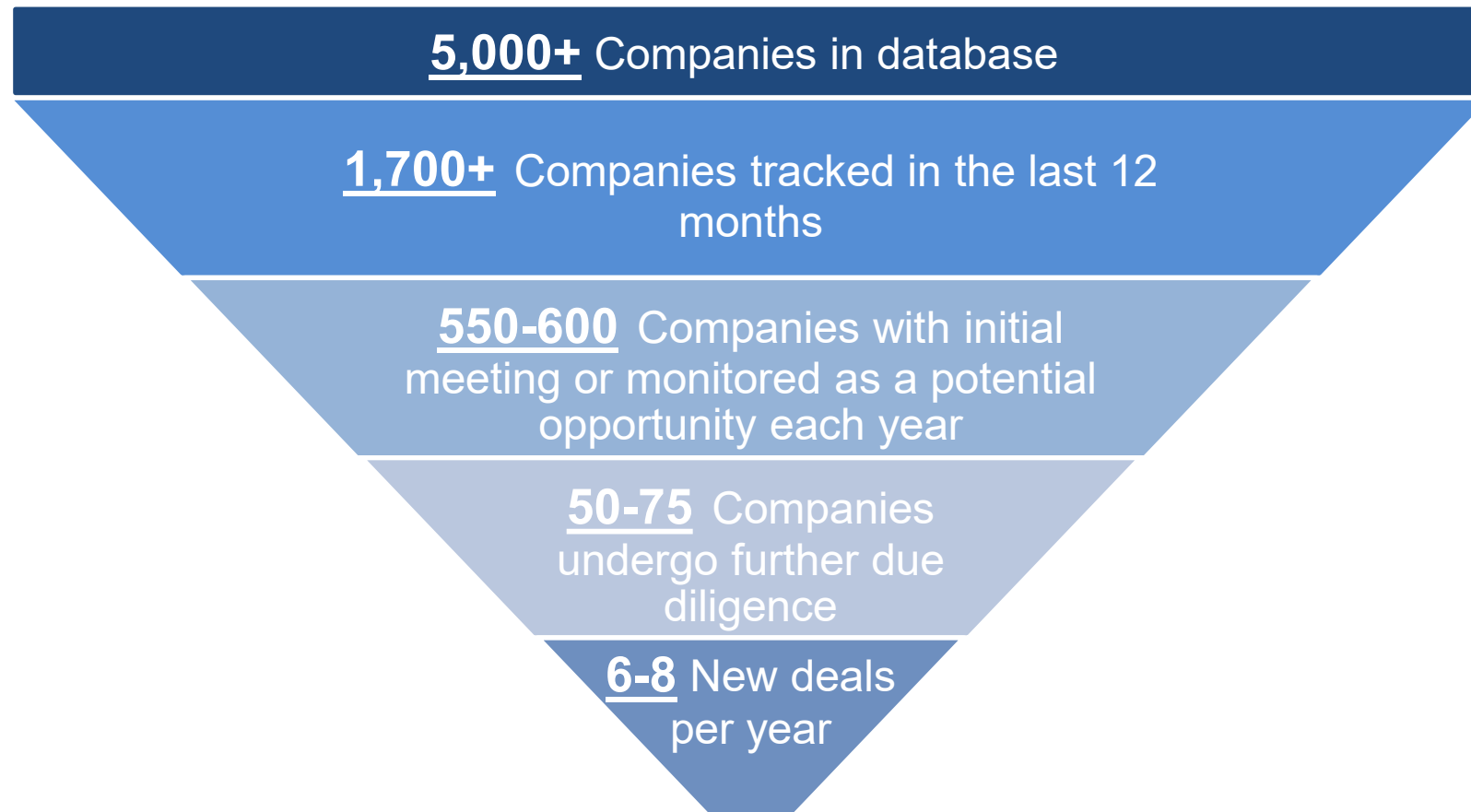
Increasing Mandatory Requirements

New SEC requirements are fully in place and the AI regulatory landscape is accelerating



ROBUST DEAL FLOW ENGINE AND PROCESS

Paladin's long history of investing in Cyber and AI has created strong proprietary deal flow, with a growing number of opportunities to back repeat entrepreneurs





BROAD ECOSYSTEM AND NETWORK TO ACHIEVE SCALE

The breadth and depth of our network is a key driver of our information advantage for well-informed early-stage investing, adding value, and profitably exiting portfolio companies





DISCIPLINED AND REPEATABLE INVESTMENT MODEL

Paladin deploys a proven and repeatable portfolio construction and investment model, focused on proactive sourcing, meaningful ownership, focus on metrics, value add, and feeding winners



Thesis driven, ahead of competitors

Proactively source companies and entrepreneurs

80% of our investments are sourced directly and 97% of the time Paladin is the first cyber fund to invest



Lead early rounds, exceptional upside potential

Well-informed bets via domain expertise, networks

Top-tier returns with relatively low (18.5%) loss ratio¹ and Paladin is the first institutional capital 75% of the time



Highly scalable business models

High margin, SaaS or recurring revenue

>50-100% growth per year, 75%+ gross margins



Partner to drive best practices and add value

Active at Board level, persistent focus on value add

\$100M+ generated for our companies since 2008²



Feed the winners

Overweight to top performers over multiple rounds

75% of invested capital in positive return companies³

(1) Refers to 25 cyber/deep tech investments in the 2008 Fund and all investments in the 2016 Fund

(2) Closed customer/partner contracts or capital across all portfolio companies in these funds

(3) Paladin internal sources / data as of 12/31/24



CYBER FUND III HIGHLIGHTS

Cyber Fund III will follow the same proven investment strategy Paladin has been executing on since 2008, managed by the same team working together for more than a decade

Fund Size	\$300 million target, potential to increase at the discretion of the GP
Status	Interim close in December 2024
Target Portfolio	30-35 companies
Initial Stage	Early-stage entry point, companies with a proven technology, \$0-5 million revenue
Investment Size	Minority stakes with control features, \$5-15 million over life per investment, more in top performers
Exit Strategies	Strategic acquirers, financial acquirers, IPOs
Cyber Council	Strategic value-add engagement with LPs who join Council, while enhancing our information advantage



THE CONVERGENCE OF AI AND CYBER



AI as a New Risk Surface
[Needs to Be Defended]

To achieve its full potential, AI needs to be trusted. Trusted AI will require adoption of a value chain of purpose-built solutions

**Convergence
of AI & Cyber**

AI can improve the efficiency of security teams and efficacy of existing tools, and create new capabilities to prevent and detect attacks



AI Improving Cyber Security
[Defense]















AI is being used by malicious actors to create more sophisticated cyber attacks and launch other harmful activities

AI as a Tool for Attackers
[Offense]



AI/CYBER PORTFOLIO IN CYBER FUND II

Paladin's thesis-driven approach has led to well-timed investments in a new generation of start-ups at the heart of the AI/Cyber convergence, a core theme that will continue in Cyber Fund III and beyond

		 CALYPSO AI	 FIXIFY	steg.ai 	 embed	 unitary
Overview	▷	Leading platform for Generative AI observability and security	Generative AI to scale IT Ops teams by 10X and speed by 50X	Next-generation digital watermarking for authenticity and provenance	AI brain for cyber security operations centers	AI-based virtual content moderation and safety at massive scale
Key Customers	▷	 ADP  Palantir  Nestle	 PandaDoc  Prove  bitwise	SONOS	 carta  AON	 twitch  ge*edge Add Integrity
Key Co-Investors	▷	 LOCKHEED MARTIN  Lightspeed 8VC	 Decibel  Costanoa Ventures SCALE	 RUTGERS  ENDLESS FRONTIER LABS	Strategic Angels	CREANDUM  plural

Paladin secured its first check into these compelling start-ups at a median pre-money valuation of \$22M





INVESTMENT EXAMPLE: A LEADER IN AI SECURITY

CALYPSO AI

(2020 Fund)

Provider of solutions for validation, security, and monitoring of artificial intelligence (AI) models and applications for enterprises and government agencies. The company was founded by an elite team of AI researchers with experience at the DoD and the Intelligence Community, leveraging their prior work in adversarial machine learning

Location(s)	Washington, DC Dublin, Ireland
Founding Year	2018
CEO	Donnchadh Casey
Paladin's Initial Round	\$13M Series A @ \$35M Post-\$ (Apr. '20)
Last Financing Round	\$23M Series A-1 @ \$62M Post-\$ (Feb. '23)
Investment Partners	 8VC 
Current Board Roles	(2) Board Directors; (1) Board Observer

Investment Source

- Paladin proactively sourced and referenced the opportunity via a contact with senior leadership in the US intelligence community in 2019

Value Add

- Provided introductions to several prospective customers, including the DoD
- Helped negotiate the latest investment round and partnership with Lockheed Martin
- Connected the founders to Paladin's Strategic Advisory Group and Paladin portfolio executives to share best practices

Key Customers













INVESTMENT EXAMPLE: A LEADER IN MDR



Provider of a managed detection and response (MDR) platform. The company offers 24x7 security monitoring and response for cloud, hybrid and on-premises environments, utilizing the security signals customers already have so organizations can get more value from their existing security investments. The Company was founded by former Mandiant executives, which was acquired for \$1B by FireEye in 2013

Location(s)	Northern Virginia Denver, CO London, United Kingdom
Founding Year	2016
CEO	Dave Merkel
Paladin's Initial Round	\$8M Series A @ \$18M Post-\$ (Aug. '16)
Last Financing Round	\$170M Series E @ \$1.13B Post-\$ (Oct. '22)
Investment Partners	 Index Ventures  Battery  NEA  CapitalG
Traction	Pre-Revenue → \$124.0M ARR
Current Board Roles	(1) Board Director; (1) Board Observer
Key Customers	   

Investment Source

- Connected to founders via our network in our thesis/search for tech-driven managed security
- Established shared thesis and vision, and collaborated with founders to build business plan
- Formed and launched company, leading \$7.5M Series A in August 2016, building the initial syndicate

Value Add

- Provided the introduction to multiple prospects which led to \$3M+ in customer bookings prior to Series B
- Provided the introduction to Index Ventures (which led the Series C) at the time of the Series A and introduction to Alphabet/Google's growth equity investment fund, CapitalG (which led the Series D)



TEAM – 17 YEARS OF LEADERSHIP IN CYBER AND AI

Paladin has built a cohesive team that blends decades of experience of investing across 150+ transactions, specialized technical competence, and 100+ combined years of global security expertise

Management & Investment Team



Michael Steed
Founder & Managing Partner



Mark Maloney
Co-Founder, Managing Director
& Chief Compliance Officer



Lt. Gen. (Ret) Ken Minihan
Managing Director
Former Director of NSA



Christopher Steed
Managing Director
and Chief Investment Officer



Nazo Moosa
Managing Director



Ciaran Martin
Managing Director
Former Head of Cyber, GCHQ



Dr. Paul Conley
Managing Director and
Venture Studio Director



Mourad Yesayan
Managing Director



Kemba Walden
Global Institute President



Ken Pentimonti
Managing Director, European
Manager



Tom Clute
Principal



Brenda Chia
Chief of Capital Development



Gibb Witham
Senior Vice President



Joel-Oskar Raisanen
Vice President



Nuné Martiros, PhD
Senior Associate



Francois Ruether
Vice President



Ed Albrigo
Chief Operating Officer



Dr. Lee Buchanan
Senior Advisor



Tim Richardson
Venture Partner



Keith Mason
Venture Partner



Jamil Jaffer
Venture Partner



Philip Eliot
Venture Partner



William Reinisch
Venture Partner



Rich Earley
Senior Advisor

Venture Partners & Advisors



STRATEGIC ADVISORY GROUP – EXPERTS AND OPERATORS

Paladin leverages world class global security and subject matter expertise of its advisors and their networks to add value across our sourcing, investment evaluation, and to our portfolio companies



Richard Schaeffer, Chair

- Former Senior Executive with NSA
- Former Senior Executive in the Office of the Asst. Secretary of Defense Command, Control, Communications and Intelligence



Chris Inglis

- Formerly the first U.S. National Cyber Director, spearheaded the release of the U.S. National Cyber Strategy
- Former NSA Deputy Director
- Former Paladin Managing Director



Vice Admiral (Ret.) Jan Tighe

- Former Commander of U.S. Fleet Cyber Command and U.S. 10th Fleet
- Board Member, General Motors, Goldman Sachs, Huntsman Corporation



Richard Clarke

- Internationally recognized expert on security, including homeland security, national security, cyber security, and counterterrorism
- Served three consecutive Presidents as a senior White House advisor



Florence Mottay

- Global CISO of Zalando and former Global CISO of Ahold Delhaize
- Previously, IOActive, Cigital, and Security Innovation



Sir David Omand

- Former Director of GCHQ
- Former UK Security and Intelligence Coordinator; Joint Intelligence Committee; Permanent Secretary of the Home Office



Najwa Aaraj, Ph.D.

- CEO at UAE's Technology Innovation Institute
- Previously Booz & Company



Jeremy Bash

- Managing Director at Beacon Global Strategies
- Former Chief of Staff at CIA and DoD



Kevin Phillips

- Currently serves as the Chairman of the Board of ManTech, was previously President & CEO from 2018-2022
- Served in various leadership positions at several government services and technology-related industry groups



Dr. Mary Aiken

- Internationally recognized Cyber Psychologist
- Hon. Professor Department of Law and Criminology University of East London



Congressman James R. Langevin

- Served 11 terms in the U.S. House and was the co-founder and co-chair of the House Cybersecurity Caucus
- Senior member of the House Armed Services Committee



David Hoffman

- The Steed Family Professor of the Practice of Cybersecurity Policy at the Sanford School of Public Policy at Duke University
- Formerly was the Associate General Counsel, Director of Security Policy and Global Privacy Officer for Intel Corporation



Rear Admiral (Ret.) Mark Montgomery

- Senior Director at the Foundation for Defense of Democracies
- Previously Executive Director of the Cyberspace Solarium Commission



KEY FUND TERMS

Structure and economic terms of Cyber Fund III are consistent with Paladin's prior funds

Fund Size	\$300 million target, potential to increase at the discretion of the GP
Term	10 (+1 +1 +1) years, of which initial investment period of 6 years
Fees and Carry	2% per annum of committed capital in investment period, then 2% per annum of net invested capital 80% / 20% after return of investment principal, expenses, and management fees on realized investments
GP Commit	1%
Structure	Binding capital commitments callable from partners as investments are made US (Delaware) and Cayman Islands fund vehicles



PORTFOLIO



TRUSTED GLOBALLY BY ENTERPRISES AND GOVERNMENTS

The world's most iconic brands entrust Paladin's portfolio companies for digital resilience



PALADIN PORTFOLIO COMPANIES RECOGNIZED AS LEADERS

Deloitte.

2023 Technology Fast 500 winners

Recognizing growth and innovation

expel

511% growth
(2019-2022)

semperis

368% growth
(2019-2022)

MEDIA RELEASE

**Secure Code Warrior Inducted
into JPMorgan Chase & Co's
2021 Hall of Innovation**



Published Dec 16, 2021



Top Cybersecurity
Companies in the World
Award



The Information

Number #1 SaaS &
Cybersecurity Company in
2023 according to The
Information

FORTUNE

Top Cybersecurity
Companies in the World
Award

CALYPSOAI

FORRESTER NAMES HACKTHEBOX
**A LEADER IN THE
FORRESTER WAVE™**
CYBERSECURITY SKILLS AND TRAINING PLATFORMS, Q4 2023.

expel

**Officially a
Leader in MDR.**

The Forrester Wave™: MDR
Q2 2023

expel

Forbes Cybersecurity Awards 2020

Best Cyber Security Product



CORELLIUM

Most Intriguing Newcomer



GREYNOISE

TC TechCrunch

AI

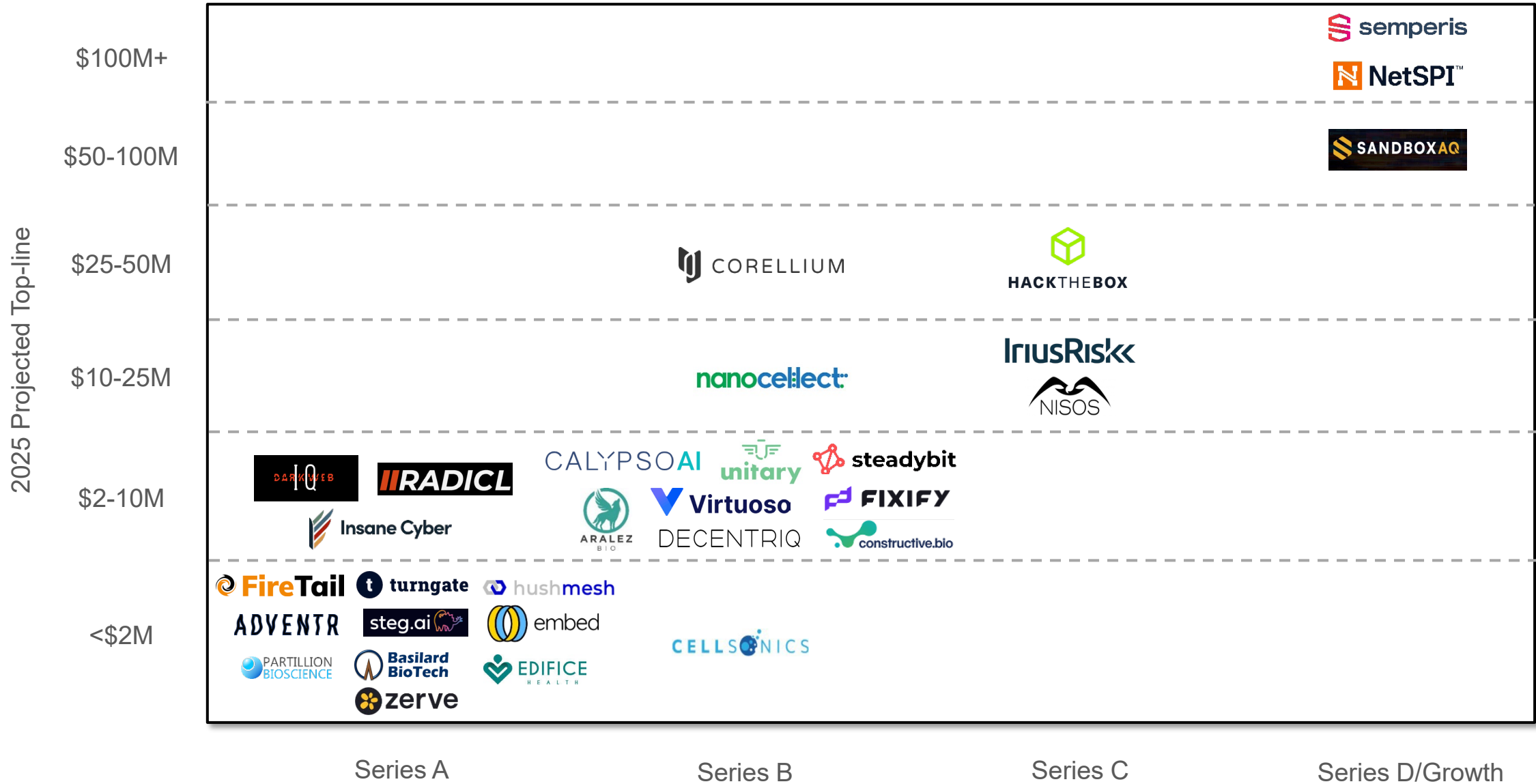
**Steg.AI puts deep learning on the job in a
clever evolution of watermarking**

@techcrunch / 7:01 AM EDT • August 1, 2023

steg.ai



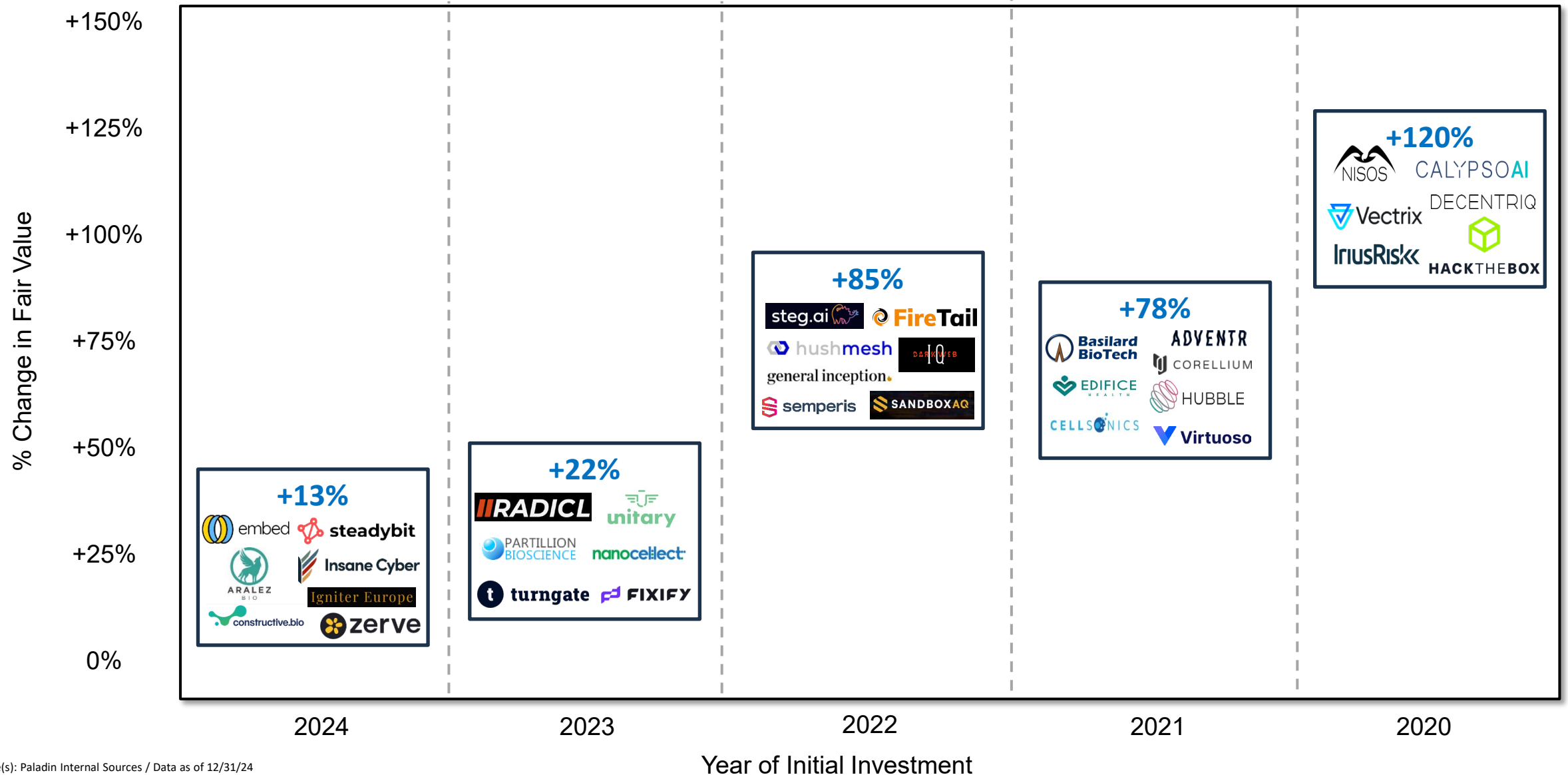
CYBER FUND II – PORTFOLIO BY STAGE



Source(s): Paladin Internal Sources / Data as of 12/31/24
Note: Informational display of the portfolio by stage and not intended as a projection of the likelihood of any company having the anticipated next financing round. *Excludes exited positions, General Inception, and Igniter EU. Paladin became a shareholder of NetSPI via the acquisition of Hubble.

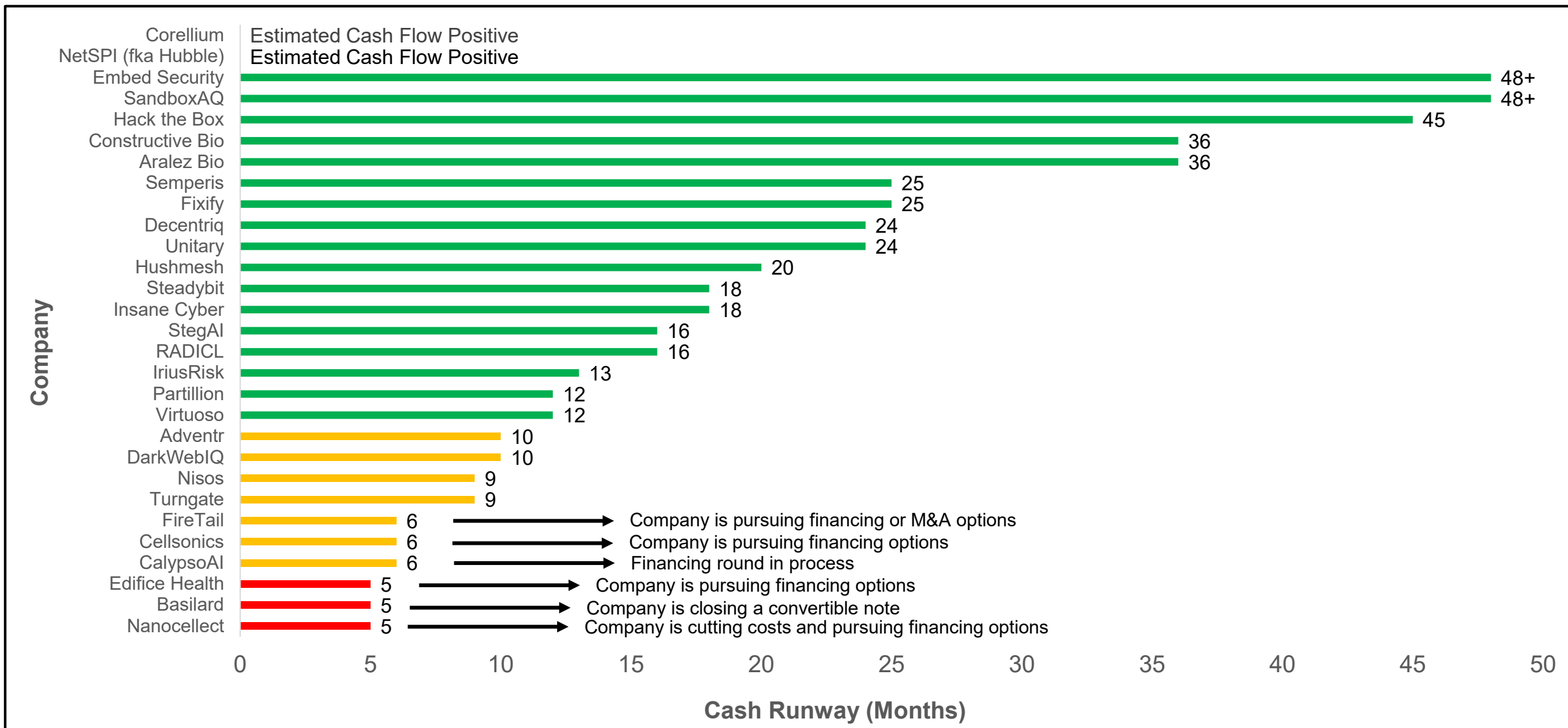


CYBER FUND II – % CHANGE IN FAIR VALUE BY INVESTMENT COHORT





CYBER FUND II – PORTFOLIO CASH RUNWAY





SEVERAL CFII COMPANIES EMERGING AS KEY VALUE DRIVERS



Solution



Creates virtual software models of mobile/IoT devices for cyber security testing and accelerating development

Cyber testing platform designed to advance security team skills via simulated hacking

Platform to validate/test AI against both operational failure and cyber attacks

Automates architecting secure software designs, before any code is written

Market Size



25B devices per year, developed and tested by **13M** engineers

Estimated **4M** shortage of employees with technical cyber security skills in the global market

\$300B AI spend by 2026, but 85% of AI projects not deployed

\$500B spent each year on software, **\$13.2B** software security market

Traction



\$2.0M → \$17.6M ARR
Recently won multiple new deals this year with TD Bank, Bank of America, and EY

\$5.1M → \$36.4M ARR
Over 600 total customers on the platform, including Deloitte, Apple, and Toyota

Closed 7 enterprise clients including ADP, CBRE, NetApp, Palantir, and Nestle

\$1.9M → \$17.9M ARR
Recently won several new deals, securing new logos in Dell and DocuSign

Strategic Partners





CYBER FUND II – INVESTMENT METRICS

Paladin adhered to a disciplined portfolio construction approach for Cyber Fund II during 2020-21, a period of exuberance, and has been reaping the benefits of ample dry powder during the 2022-23 market correction

\$8.3M average investment per company	82% financings led or co- led by Paladin	21.3% avg ownership (lead/co-lead)	11.5 months average first contact to closed investment
91% Board and/or observer seat ⁽¹⁾	70% shareholder veto rights	30% of deal terms better than 1X preferred ⁽²⁾	100% pro rata and information rights






















Notes: All performance figures as of 12/31/24 (preliminary and unaudited) and are for investments in Cyber Fund II and includes all parallel vehicles and LP/affiliate co-investments.

(1) Board involvement metric for active portfolio companies.

(2) Refers to investor-favorable terms in addition to standard 1X preferred, such as >1X liquidation preference, participated preferred, accruing dividends, super pro-rata rights, or future sale/exit rights.



CYBER FUND II PORTFOLIO COMPANIES



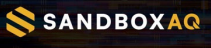






















<p>CALYPSO </p> <p> \$13M Series A \$23M Series A-2</p> <p>Platform to validate and secure AI</p> <p>Lead Board</p>	<p>IriusRisk </p> <p> \$7M Series A \$28M Series B</p> <p>Automated secure software architecture</p> <p>Lead Board</p>	<p>DECENTRIQ</p> <p> \$3.8M Seed</p> <p>Confidential computing platform</p> <p>Lead Board</p>	<p> NISOS</p> <p> \$6M Series A-2 \$15M Series B</p> <p>Managed intelligence platform</p> <p>Lead Board</p>	<p> Vectrix</p> <p> \$2M Seed</p> <p>Cloud security tools marketplace</p> <p>Exited</p>	<p> HACKTHEBOX</p> <p> \$11M Series A \$55M Series B*</p> <p>Platform to simulate cyber attack tactics</p> <p>Lead Board</p>
<p> CORELLIUM</p> <p> \$2.4M Seed \$25M Series A</p> <p>Platform to virtualize mobile & IoT devices</p> <p>Lead Board</p>	<p> FireTail</p> <p> \$5M Seed</p> <p>Embedded API protection</p> <p>Lead Board</p>	<p> EDIFICE HEALTH</p> <p> \$12M Series A</p> <p>AI-driven scoring for immune health</p> <p>Co-Lead Board</p>	<p> Virtuoso</p> <p> \$13M Series A</p> <p>Software testing automation platform</p> <p>Lead Board</p>	<p>ADVENTR</p> <p> \$5M Seed</p> <p>Interactive video analytics</p> <p>Lead Board</p>	<p> Basilard BioTech</p> <p> \$3M Seed</p> <p>Nanomechanical gene delivery</p> <p>Lead Board</p>

- Investments in 33 companies completed as of 12/31/24 | 3 exits (Vectrix, Hack the Box Series A, and Hubble) | 28 companies with valuation mark-ups as of 12/31/24

*Note(s): Investment rounds depicted represent all initial rounds that Paladin participated in, (all initial rounds were led/co-led by Paladin except for Sandbox AQ, Semperis, Fixify, Unitary and Aralez Bio), and subsequent rounds depicted were all lead or co-lead by Paladin, except for the \$55M Hack the Box Series B growth round. Paladin exited its Series A position in Hack the Box, (which resulted in a 2.7X Gross/ 2.4X Net Multiple), and subsequently participated in the \$55M Series B growth round, which was led by the Carlyle Group.





















CYBER FUND II PORTFOLIO COMPANIES (CONTINUED)

  \$6M Seed Next gen single cell analysis tools Co-Lead Board	  \$400M Initial Round Post-quantum encryption solutions 	  \$9M Seed Next gen asset visibility & monitoring Exited	   \$200M Series C Identity threat detection/response	  \$60M Series A Paladin's deep tech venture studio Co-Lead Board	  \$5.2M Seed Next gen authentication Lead Board
  \$4.3M Seed Ransomware disruption Lead Board	  \$5M Seed Digital Asset Protection Lead Board	  \$5M Seed Single-cell Biology reagent platform Co-Lead Board	  \$5M Seed Provides rapid answers to incident investigations Lead Board	  \$29M Series AA Next gen cell-sorting technology Lead Board	  \$9M Seed AI-powered security ops platform for SMBs Lead Board

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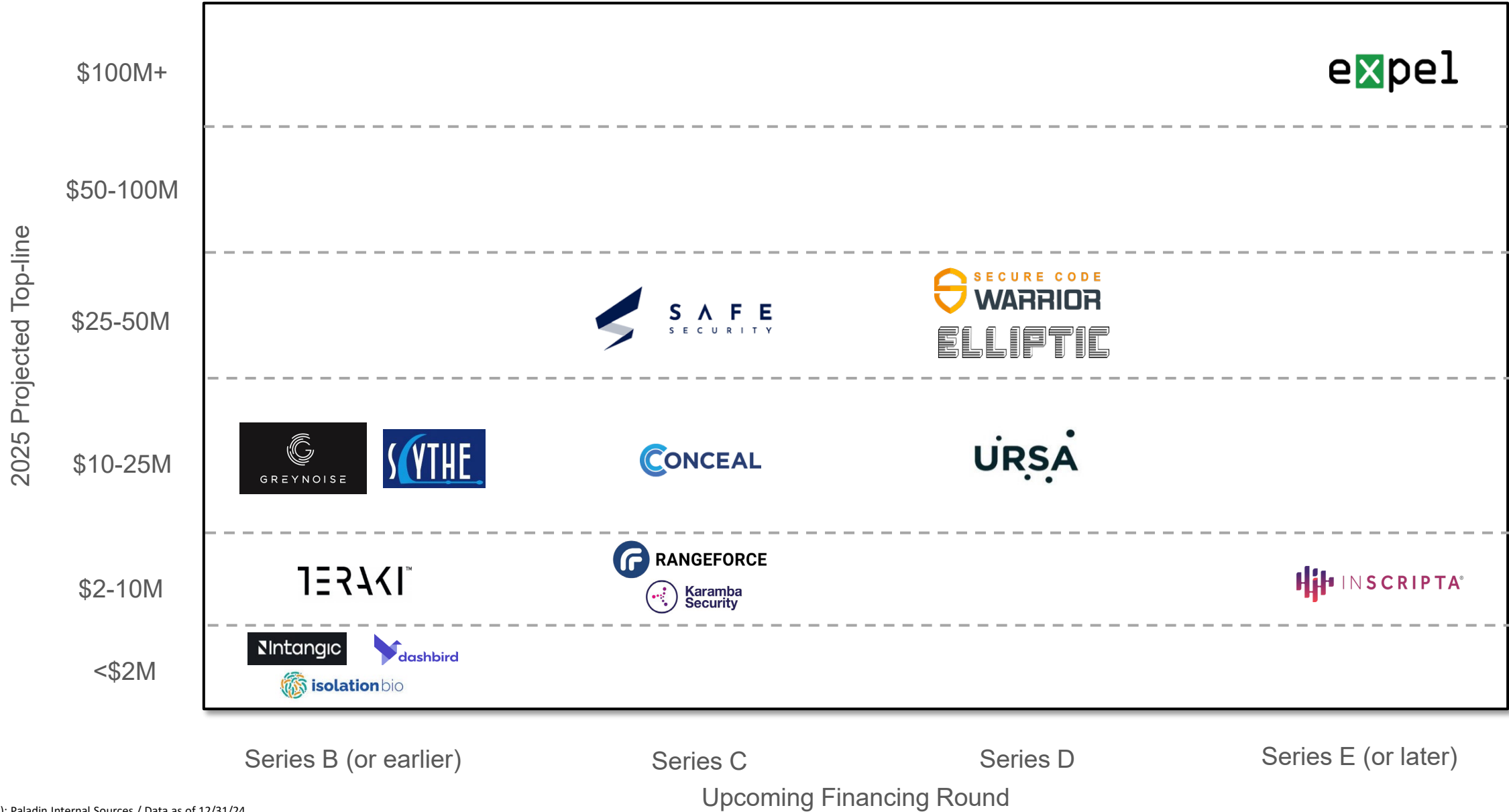
CYBER FUND II PORTFOLIO COMPANIES (CONTINUED)

 FIXIFY	 unitary	 steadybit	 Igniter Europe	 Insane Cyber	 embed
 \$7M Seed \$25M Series A AI-Ops platform for IT operations and resilience Co-Lead Board	 \$15M Series A AI-enabled content moderation	 \$6M Series A Continuous reliability platform powered by chaos engineering Lead Board	 €25M Series A European based deep tech venture studio Co-Lead Board	 \$4.2M Seed Advanced detection & response for industrial control systems Lead Board	 \$6M Seed Transforming the efficiency of a Security Operation Center through AI Lead Board
 ARALEZ BIO	 constructive.bio	 zerve			
 \$12M Series A Biosynthesis of non-canonical amino acids for use in biologic medicines Board	 £44.5M Series A Global leader in genetic code expansion Lead Board	 €7M Seed AI development platform the enables security, resilience, and developer efficiency Lead Board			

- Investments in 33 companies completed as of 12/31/24 | 3 exits (Vectrix, Hack the Box Series A, and Hubble) | 28 companies with valuation mark-ups as of 12/31/24



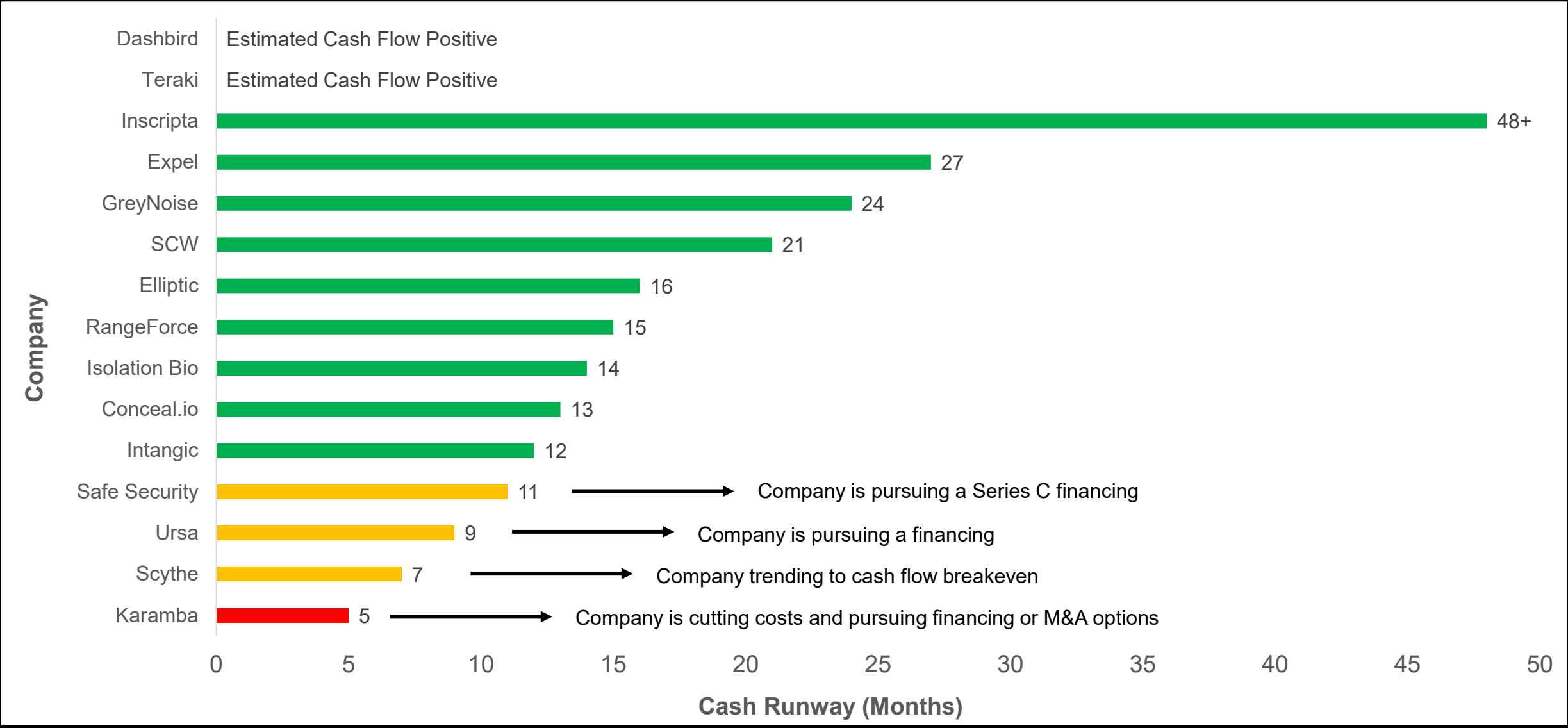
CYBER FUND I – PORTFOLIO BY STAGE



Source(s): Paladin Internal Sources / Data as of 12/31/24
*Excluding Exited Positions



































CYBER FUND I – PORTFOLIO CASH RUNWAY





CYBER FUND I PORTFOLIO COMPANIES

 <div>  <p>Tailored analytics of digital footprint of organization and its attackers</p> <p>Exited</p> </div>	 <div>  <p>Automates assessing risk of blockchain based transactions and identities</p> <p>Lead Board</p> </div>	 <div>  <p>Reveals and prioritizes vulnerabilities to remediate most impactful risks</p> <p>Exited</p> </div>	 <div>  <p>Next-generation enterprise cyber security managed services platform</p> <p>Lead Board Partial Exit</p> </div>	 <div>  <p>Financial quantification of cyber risk, enabling orgs to make better decisions</p> <p>Formerly RiskLens</p> </div>	 <div>  <p>Monitoring and security for serverless computing</p> <p>Lead Board</p> </div>	 <div>  <p>Moving target defense via shielding network traffic</p> <p>Board</p> </div>
 <div>  <p>Extremely high throughput microbiology systems via digital technologies</p> <p>Co-Lead Board</p> </div>	 <div>  <p>Makes developers the first line of defense by making code secure as its written</p> <p>Board</p> </div>	 <div>  <p>Big data analytics platform for continuous visibility of cyber security posture</p> <p>Exited</p> </div>	 <div>  <p>Geospatial analytics to deliver accurate, real-time economic and risk intelligence</p> <p>Lead Board</p> </div>	 <div>  <p>End-to-end cloud security and governance platform</p> <p>Exited</p> </div>	 <div>  <p>Data protection and privacy management platform, including GDPR compliance</p> <p>Exited</p> </div>	 <div>  <p>AI-based software enabling next-gen IoT and autonomy, reducing edge data by 50X</p> <p>Co-Lead Board</p> </div>
 <div>  <p>Comprehensive preventive security for connected and autonomous vehicles</p> <p>Board</p> </div>	 <div>  <p>Next generation cyber operations technology platform</p> <p>Exited</p> </div>	 <div>  <p>Analyzes cyber risk of listed companies to inform asset allocation strategies</p> <p>Lead Board</p> </div>	 <div>  <p>Filters commodity attacks for SOCs to prioritize targeted threats</p> <p>Co-Lead</p> </div>	 <div>  <p>Interactive range for developing cyber defense skills for IT professionals</p> <p>Lead Board</p> </div>	 <div>  <p>Digital platform massively increasing efficiency and precision of gene editing</p> <p>Board</p> </div>	 <div>  <p>Automated attack simulation, providing continuous analysis of security posture</p> <p>Co-Lead Board</p> </div>

▪ Investments in 21 companies | 7 exits | 12 companies with valuation mark-ups as of 12/31/24



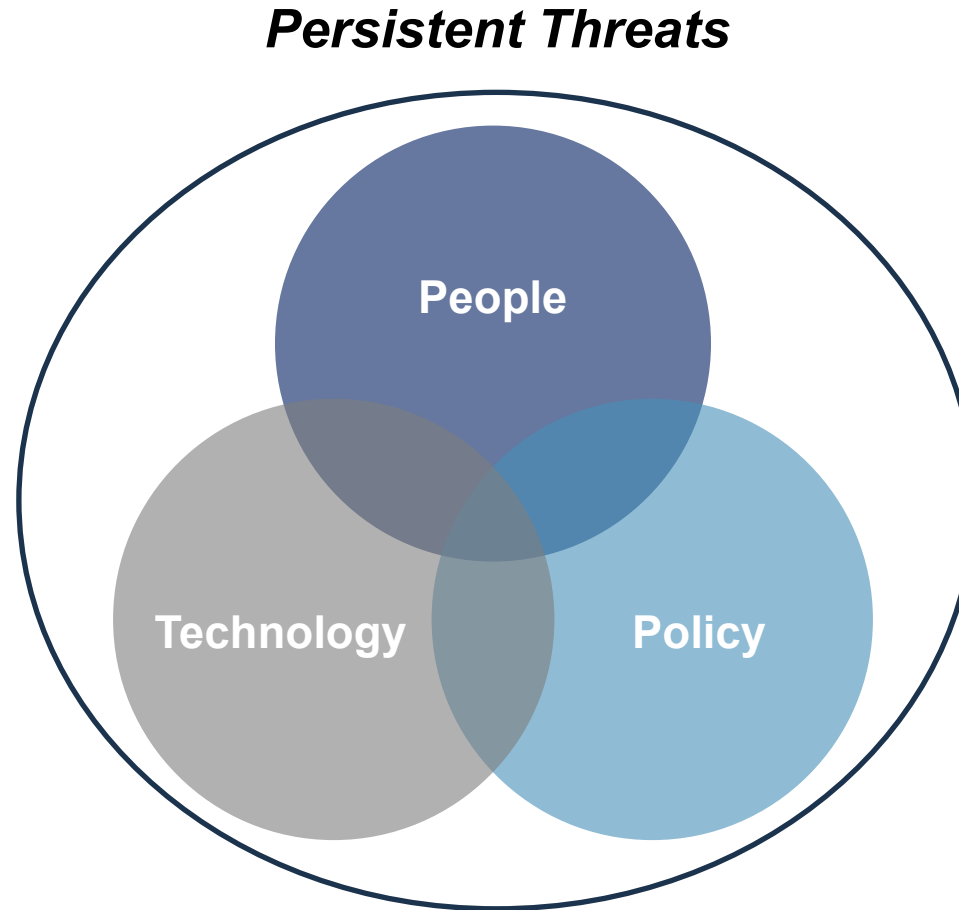
APPENDIX



SECURITY IN THE CYBER AGE

Cyber is fully in the mix as an instrument of power used by and against users of all stripes

Technology is accelerating and its center of gravity is moving in several ways



AI is only accelerating digital transformation, increasing both opportunities and vulnerabilities

Nations are recasting their cyber strategies against market forces and geopolitics, leading to mandatory requirements



MANDATORY REQUIREMENTS ARE ACCELERATING

1

Aggressive SEC Enforcement & Significant New Rules

New SEC rules state that public companies must file **within 4 days** for a material incident and companies **annually must disclose** their cybersecurity governance, risk management, and strategy approaches

The **SEC brought enforcement action** in the Southern District of New York against SolarWinds, and **civil charges** against its CISO (Chief Information Security Officer). This marks the **first time in history** the SEC has brought charges against a sitting CISO

2

White House National Cybersecurity Strategy

The strategy was spearheaded by **Chris Inglis, the first U.S. National Cyber Director and current Paladin Senior Advisor**

The Strategy lays out a clear vision for the **United States to lead on securing cyberspace** and provides a roadmap to protect critical infrastructure

The strategy will generate significant investment for known and yet-to-be created solutions to the **most complex cyber challenges**

3

Landmark White House Executive Order on AI, UK Blatchley Declaration, European Union AI Act

The EO sets a **foundation for all of government to have safe and secure use of AI in the U.S.**, with testing in concert with the building and adoption of AI

The BD, **signed by 28 countries in the UK**, noted the “enormous global opportunities” offered by AI, and called upon nations to **design, develop, deploy, and use AI tools in a manner that is safe, human-centric, trustworthy, and responsible**

The **EU AI Act passed on December 8th, 2023**, and introduces a common regulatory and legal framework for AI



FIRM UPDATES

- ❑ **Cyber Fund III had an interim close on December 30, 2024**
- ❑ Paladin is investing out of Cyber Fund II, **its 2020 vintage fund which had a final close at \$372M**, exceeding its \$250M original target
- ❑ The Fund has a global and diverse LP base with corporates, institutions, sovereign wealth funds, multi-family office platforms, single family offices and HNWI investors from the US, Europe, and Middle East
- ❑ In March 2024, Paladin released the Investment Principles and Commitments for Trust, Safety and Security, in collaboration with the White House and co-signed by 21 investors including the NATO Innovation Fund (NIF)¹
 - ❑ Christopher Steed joined the DIANA (Defense Innovation Accelerator for the North Atlantic, established by NATO) Advisory Board and Paladin signed onto DIANA's Allied Capital Community Investment Principles
- ❑ **Nazo Moosa, one of Europe's leading tech investors, has joined Paladin as Managing Director for the firm's European operations.** Nazo joins Paladin's London office and will drive international investments and fundraising
- ❑ **Chris Inglis has returned to Paladin** as a Senior Strategic Advisor, after serving as the first US National Cyber Director from 2021 to 2023 and spearheading the US National Cyber Strategy
- ❑ **Kemba Walden has joined Paladin as President of the new Paladin Global Institute**, after serving as the Acting US National Cyber Director succeeding Chris Inglis in 2023
- ❑ In March, the White House hosted the first-ever meeting of the Trusted Capital working group, where Paladin had the honor of leading the launch of these Investment Principles. Since then, Paladin and Trusted Capital members have returned to the White House several times to engage on critical issues like ransomware, AI, deepfakes, and election security
- ❑ Paladin's most recent addition to **the Strategic Advisory Group (SAG)**:
 - ❑ **David Hoffman, The Steed Family Professor of the Practice of Cybersecurity Policy** at the Sanford School of Public Policy at Duke University

¹) NATO Innovation Fund refers to NIF Investment Manager BV.



PALADIN HAS BUILT A VIBRANT LP CO-INVESTMENT PROGRAM SINCE ITS 2016 FUND, WHICH WILL CONTINUE IN CYBER FUND III

- Paladin invites LPs to co-invest in those companies which we believe are outperforming and where LP participation can enhance and support the fund's capacity
- Most LP co-invest activity is in later stage growth rounds alongside Paladin and our top tier external syndicate partners
- Paladin provides access to its detailed investment memorandum and due diligence to facilitate an efficient decision process for our investors
- Paladin works closely with its significant limited partners to tailor and structure co-investment program terms and conditions

Select Companies with Co-Investments

<u>Company</u>	<u>Last Round</u>	<u>External Partners</u>
	\$170M Series E	 
	\$53M Series C	
	\$43M Series C	
	\$85M Series D/D1	 
 HACKTHEBOX	£43.6M Series B	CARLYLE



THE PALADIN GLOBAL INSTITUTE



KEMBA WALDEN PRESIDENT

- Served as the acting United States National Cyber Director in 2023. Walden joined the Office of the National Cyber Director as its inaugural principal deputy in June 2022.
- While at the White House, Walden substantially contributed to the development of and launched the National Cybersecurity Strategy (March 2023) and the corresponding Implementation Plan (June 2023).
- Walden was previously the Assistant General Counsel in the digital crimes unit at Microsoft, where she launched and led Microsoft's counter ransomware program.
- Prior to Microsoft, Walden spent a decade in government service at the United States Department of Homeland Security, most recently at the Cybersecurity and Infrastructure Security Agency, where she focused on election security, the financial services sector, and the energy sector.

Launched in January 2024, the Paladin Global Institute represents a global effort to marshal international forces to stimulate research, data collection, policy recommendations, and advocacy to enhance Paladin's information investment advantage for our innovation and sustainable solutions to protect critical infrastructure and the safety of people in the digital ecosystem.

The Institute provides Paladin's portfolio managers, entrepreneurs, business leaders, and government leaders with policy recommendations, thought leadership, research, and information on emerging solutions that allow them to collaborate, effectively identify and mitigate cyber, AI, and deep tech risks. Paladin's global reach, its Strategic Advisory Group comprised of some of the world's best minds on these topics, and decades of experience identifying solutions of absolute need for private and public sector customers afford the Paladin Global Institute with key insights into the most pressing cyber, AI, and deep tech needs and innovative solutions.



THE PALADIN CYBER COUNCIL – A NEW PROGRAMMATIC APPROACH TO CYBER AND AI

Insights

- Taking Council Members inside the U.S. and EU regulators' plans on cyber and AI regulation
- Insights on how corporate Boards and Audit & Risk Committees are addressing cyber and AI defense
- Practical and tested information on how to prepare for, and respond to, the inevitable incident or breach

Collaboration

- Peer learning through interaction with other Council Members and CISOs across industries
- Close collaboration with Paladin and Good Harbor on understanding risks and pragmatic solutions
- Translation of Members' concerns and pain points into technology solutions

PALADIN CYBER COUNCIL

Innovation

- Curated access to best-in-class companies creating new categories in cyber and AI
- Quick hit information for CISOs
- Ability to proactively “hunt” for solutions to fit Council Members' strategic needs

Investment

- Leverage Paladin's superior track record of sourcing, screening and scaling cyber companies
- Priority access to portfolio company co-investments
- Council Members receive the same economics and terms as other LPs in Cyber Fund III



HOW TO JOIN THE COUNCIL



MEMBERSHIP

- Flagship Council Member at \$25M (and up) investment in Cyber Fund III
- Council Member at \$10 - 24M investment in Cyber Fund III
- Members receive the same economic terms as the other LPs in the fund and additional benefits

WHO SHOULD PARTICIPATE

Up to 3 participants per Council Member Organization

- C-suite executives and Board members
- CISOs, senior technology professionals and heads of business units
- Senior investment professionals

As a member of the Paladin Cyber Council, your organization will be eligible for a customized program of products and services to better defend against constantly evolving cyber threats.



GENERAL INCEPTION: PALADIN'S VENTURE STUDIO

"Right" formation capital

\$250-500k of capital at company formation

Supporting infrastructure

Legal, recruiting, financial, IT and branding resources for new companies



Productization

Dedicated critical product development resources from a pool of 400+ scientists and engineers

Company building

Diverse and growing group of seasoned executives across key business functions

Right-sized ownership with strong founder alignment

- Investing off company balance sheet
- Target co-founder stake of 15-45%* at Inception
- Curating opportunities for downstream Member VCs

Strategic sub-portfolio to accelerate company creation

- Portfolio of profitable contract-R&D, engineering, design and specialty manufacturing companies
- Ability to leverage 400+ scientists & engineers across a growing portfolio of formation-stage start-ups

Operational scale for company building

- Fully staffed expert teams in key practice areas
- Ever-increasing stable of seasoned executives with deep expertise across commercial, operational and R&D functions

In-kind resources to support NewCo maturation

- Support functions to build strong company scaffolding to sustain long term growth
- Just in time resource availability to maintain capital efficiency

*Changed from 20-40%. Due to current market conditions, General Inception believes it would be advantageous to target anywhere from a 15-45% ownership stake in the underlying start-ups.



PALADIN IS UNIQUELY QUALIFIED TO INVEST IN DIGITAL BIOLOGY AND BIOSECURITY IN THE AGE OF AI

President Biden's Oct. 2023 Executive Order on the Safe, Secure, and Trustworthy Development and Use of Artificial Intelligence highlighted the administration's focus on Biosecurity

The confluence of AI, large biological datasets, and lower-cost biotechnology tools have raised the importance of biosecurity. New regulatory oversight is likely to emerge in response to this threat and new tools will be required to be prepared for it.

PALADIN'S UNIQUE POSITIONING IN THIS SPACE

- Successful track record of investing in biology tools relevant to biosecurity such as QuantaLife, Twist Bioscience, and others.
- Domain expertise in both biotechnology and national security.
- Domain expertise both in software and wetware-based solutions.
- Privileged insight into national biosecurity concerns, unavailable to traditional biotechnology investors.
- Privileged access to critical public health infrastructure customers, unavailable to traditional biotechnology investors.

BIOSECURITY INVESTMENT THESIS AREAS



Tools for screening, characterizing, and monitoring pathogens at scale



Protection for biological datasets, AI models, and healthcare systems



Broad-spectrum vaccine and antiviral development capabilities



Software and service providers for biosecurity regulatory compliance



INVESTMENT EXAMPLES

For the complete set of Paladin investment examples, please refer to the data room.




INVESTMENT EXAMPLE (PARTIAL EXIT)



HACKTHEBOX (2020 Fund)

Cyber testing platform designed to advance security team hacking skills in penetration testing and additional cybersecurity simulated attacks. HTB's comprehensive SaaS gamified test environment enables individuals to learn adversarial tactics, so that security teams within enterprises can better fortify their security practices

Location(s)	Kent, United Kingdom Athens, Greece
Founding Year	2017
CEO	Haris Pylarinos
Paladin's Initial Round	£8.8M Series A @ £48M Post-\$ (Dec. '20)
Last Financing Round	£43.6M Series B @ £173M Post-\$ (Dec. '22)
Investment Partners	CARLYLE  ENDEAVOR
Traction	£4M → £27.2M ARR
Current Board Roles	(1) Board Director; (1) Board Observer

Investment Source

- Opportunity sourced by way of collaboration with existing portfolio company, RangeForce
- Developed a trusted relationship with the company over 18 months leading to unique Series A opportunity at favorable valuation

Value Add

- Led the Series A financing and helped the company build a syndicate
- Provided key introductions to potential advisory board members and future growth investors

***Partial Realization:** In Dec. '22, Carlyle led a £43.6M growth and secondary investment in HTB, in which Paladin exited its Series A securities at 2.7x gross (2.4x net). Paladin also participated in the Series B growth round.

Key Customers

Deloitte.



intel.








**Booz
Allen**



INVESTMENT EXAMPLE (EXITED)

PHISHME
(2008 Fund)

PhishMe (renamed Cofense post-exit) provided organizations with the ability to improve their employees' resilience towards spear phishing, malware, and drive-by cyber attacks. The company was acquired by BlackRock for \$400M in Q1 2018

Location(s)	Leesburg, VA New York, NY
Founding Year	2011
CEO	Rohyt Belani
Paladin's Initial Round	\$3M Series A @ \$10M Post-\$ (Jul. '12)
Exit	M&A by BlackRock for \$400M (Feb. '18)
Investment Partners	 Bessemer Venture Partners  ALDRICH CAPITAL PARTNERS
Key Customers	 Chevron  Deloitte.  charles SCHWAB  USAA®  ally

Investment Source

- Opportunity directly sourced by Paladin
- Worked with founders to spin out technology from technical services company
- Sole investor in \$2.5M Series A at a \$10M pre-money valuation
- Led \$13M Series B and \$42.5M Series C

Value Add





- Introduction to CDW resulting in significant channel partnership providing \$10M+ annual sales
- Actively involved in inorganic strategy, tuck-in acquisition of Malcovery, grew to \$8M ARR at time of exit
- Assisted in securing \$10M of venture debt
- Assist in recruiting talent, including for federal market strategy



INVESTMENT EXAMPLE (IPO)



10X is the creator of a technology for genome sequencing using a unique nucleic acid sample preparation device that efficiently indexes large DNA (or RNA) fragments that are to be sequenced in a conventional sequencing machine. 10X makes the post-processing of genomic data much faster, cheaper and more accurate. 10x completed its initial public offering in September 2019 at an initial valuation of \$4.2B

Location(s)	Pleasanton, CA
Founding Year	2011
CEO	Serge Saxonov
Paladin's Initial Round	\$3M Convertible Note Financing (Pre-Series A) Series A - \$42M Post-\$ (Dec. '12)
Exit	IPO @ \$4.2B valuation (Sep. '19)
Investment Partners	   

Acquisitions	  
--------------	--

Investment Source

- Repeat Paladin-backed founders from previous success in QuantaLife (acquired by Bio-Rad)
- First institutional capital, led seed financing in November 2012 and joined Board

Value Add

- Served on the Board of Directors since 1st financing through the IPO
- Assistance in executive hiring for all VP and C level positions






INVESTMENT EXAMPLE



(2016 Fund)

Secure Code Warrior is a global security provider that improves software development and security via building security tools for software development in order improve visibility and enable developers to write secure code from the beginning

Location(s)	Sydney, Australia Boston, MA London, United Kingdom Belgium		
Founding Year	2015		
CEO	Pieter Danhieux		
Paladin's Initial Round	\$3.5M pre-Series A convertible note (Aug. '18)		
Last Financing Round	\$53M Series C @ \$410M Post-\$ (Nov. '22)		
Investment Partners	  		
Traction	\$3M → \$38.0M ARR		
Current Board Roles	(1) Board Director; (1) Board Observer		

Investment Source

- Opportunity proactively sourced by Paladin via a relationship with the GCHQ accelerator
- Paladin developed a trusted relationship with the management team, which led to a convertible note in August 2018 and soon followed by a Series A at a favorable valuation in March 2019

Value Add

- Introductions to multiple investors for Series B, including Goldman Sachs and Cisco
- Assisted in evaluating and completing acquisition of Adversary.io, accelerating its R&D roadmap
- Assisted in recruiting Director of EMEA region and the SVP of Global Sales

Key Customers



J.P.Morgan








INVESTMENT EXAMPLE

CORELLIUM (2020 Fund)

Virtualizes Arm-based mobile and IoT devices for security testing, vulnerability research, and device. Corellium is the only platform architected from the ground up to run on Arm-based servers (on premise or in the cloud), providing native-like accuracy, as well as unmatched speed and scalability

Location(s)	Delray, Florida Sydney, Australia
Founding Year	2017
CEO	Amanda Gorton
Paladin's Initial Round	\$2.4M Note @ \$35M Cap (Mar. '21)
Last Financing Round	\$25M Series A @ \$78M Post-\$ (Nov. '21)
Investment Partners	  
Traction	\$2M → \$17.6M ARR
Current Board Roles	(1) Board Director; (1) Board Observer

Key Customers







Investment Source

- Paladin proactively sourced the opportunity and established a relationship with the founders, which led to Paladin investing in the company via a convertible note pre the Series A financing round

Value Add

- Supported founders with initial growth by providing key private sector and government customer relationships
- Helped the company analyze strategic tuck-in acquisitions, providing financial review and strategic resources to evaluate the prospective target
- Provided strategic customer introductions to a few government agencies



INVESTMENT EXAMPLE



(2020 Fund)

Managed detection solution protecting companies from cybercrime by disrupting the criminals who target them. DWIQ inserts itself into the ransomware supply chain stopping the attack before it even begins

Location(s)	New York, NY
Founding Year	2021
CEO	Kevin Sherry
Paladin's Initial Round	\$4M Series Seed @ \$15M Post-\$ (Oct. '22)
Last Financing Round	\$4M Series Seed Plus @ \$30.5M Post-\$ (Dec. '23)
Investment Partners	 <i>Strategic Angels</i>
Traction	\$500K → \$2.7M ARR
Current Board Roles	(1) Board Director; (1) Board Observer

Key Customers



BARCLAYS

beazley



Investment Source

- Paladin connected with the CISO of a leading cyber insurance company who made the initial introduction to the company

Value Add

- Paladin provided introductions to several commercial and government customers
- Paladin will be working with founder on the initial hiring and growth plan



DISCLOSURES



DISCLOSURES

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RISK

The value of investments may fall as well as rise. Past performance of an investment or a fund is not necessarily indicative of future performance of such investments or fund or any other investment or funds. Target returns are not guaranteed. It is possible that the Fund's investments may be subject to leverage and if so, should therefore be considered higher risk than a similar unleveraged investment. Investment performance may be subject to foreign currency exchange risks regardless of whether or not any currency hedging is undertaken by the Fund.

A number of statements made in this presentation are not historical or current facts, but deal with potential circumstances and developments. They can be identified by the use of forward-looking words such as "believes", "expects", "intends", "anticipates", "may", "will", "would", "could", "should" or other comparable words. Any such forward-looking statements, including any projections or other estimates of returns or performance, are based on currently available information and certain assumptions. Such statements are conjecture, and as such are subject to risks and uncertainties that may cause actual results to differ from current projections, estimates and expectations. Assumptions as to future events may prove to be incorrect and events which were not anticipated or otherwise taken into account may occur and may significantly affect the analysis.

Any assumptions or projections should not be construed to be indicative of the actual events which will occur. Actual events are difficult to predict and may depend upon factors that are beyond the Fund's control. Certain assumptions have been made to simplify the presentation and, accordingly, actual results may differ, perhaps materially, from those presented. There can be no assurance that estimated performance or projections can be realized or that actual performance or results will not be materially lower than those estimates herein. Investors should conduct their own analysis, using such assumptions as they deem appropriate, and should fully consider other available information.

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DISCLOSURES (CONTINUED)

SLIDE 2

1. “Enterprise value created” refers to the value of Paladin III, Paladin Cyber Fund, and Paladin Cyber Fund II investments as of 12/31/24. For the companies that have exited via IPOs, enterprise value is calculated as the market capitalization of the company as of 12/31/24. For the companies that exited via strategic acquisition, enterprise value is calculated as the price at time of sale. For all remaining companies still privately held, the enterprise value as of 12/31/24 is calculated in accordance with Paladin's Valuation Policy. A detailed breakdown by company is available upon request.
2. All figures are as of 12/31/24 and are preliminary and unaudited. The composite investment performance results presented in the above summaries (the “Presented Results”) is comprised of the composite investment performance results of Paladin's investments in portfolio companies in Paladin III, Paladin Cyber Fund, and Paladin Cyber Fund II, which include all prior investments of all Paladin funds and its parallel vehicles and co-investment vehicles that are substantially consistent with the investment objectives of the Fund's investment strategy. As a result, no investor could achieve the associated composite returns directly through any single Paladin investment vehicle and the returns for the Funds may differ materially. There can be no assurance that investors in the Funds will achieve a particular level of gross or net returns or that they will be able to avoid losses. The Presented Results are not necessarily indicative of the expected results of the Funds, and there can be no assurance that the Funds will achieve similar results or their investment objective. Net returns are estimated and are net of carried interest paid and net of a management fee of up to 2.0% (which is the management fee to be charged by the Funds), and expenses, calculated based on the proportion of the invested capital in Paladin III, Paladin Cyber Fund, and Paladin Cyber Fund II companies by a fund or vehicle as a percentage of all the invested capital for such fund or vehicle. Paladin's full track record and performance results since 2008 for Paladin III, Paladin Cyber Fund and Paladin Cyber Fund II and their parallel vehicles and co-investment vehicles is available upon request.

Cambridge Associates' US Venture Capital: Index and Selected Benchmark Statistics, March 31, 2024. The net median TVPI for 2008 vintage is 1.68X, for 2016 vintage is 2.13X and for 2020 vintage is 1.09X. The excerpt of the benchmark data is available upon request. Paladin pays a subscription fee to Cambridge Associates for their benchmark data.

SLIDE 5

1. All figures are as of 12/31/24 and are preliminary and unaudited. The composite investment performance results presented in the above summaries (the “Presented Results”) is comprised of the composite investment performance results of Paladin's investments in portfolio companies in Paladin III, Paladin Cyber Fund, and Paladin Cyber Fund II, which include all prior investments of all Paladin funds and its parallel vehicles and co-investment vehicles that are substantially consistent with the investment objectives of the Fund's investment strategy. As a result, no investor could achieve the associated composite returns directly through any single Paladin investment vehicle and the returns for the Funds may differ materially. There can be no assurance that investors in the Funds will achieve a particular level of gross or net returns or that they will be able to avoid losses. The Presented Results are not necessarily indicative of the expected results of the Funds, and there can be no assurance that the Funds will achieve similar results or their investment objective. Net returns are estimated and are net of carried interest paid and net of a management fee of up to 2.0% (which is the management fee to be charged by the Funds), and expenses, calculated based on the proportion of the invested capital in Paladin III, Paladin Cyber Fund, and Paladin Cyber Fund II companies by a fund or vehicle as a percentage of all the invested capital for such fund or vehicle. Paladin's full track record and performance results since 2008 for Paladin III, Paladin Cyber Fund and Paladin Cyber Fund II and their parallel vehicles and co-investment vehicles is available upon request.
2. Cambridge Associates' US Venture Capital: Index and Selected Benchmark Statistics, March 31, 2024. The net median TVPI for 2008 vintage is 1.68X, for 2016 vintage is 2.13X and for 2020 vintage is 1.09X. The excerpt of the benchmark data is available upon request. Paladin pays a subscription fee to Cambridge Associates for their benchmark data.