EMART Overview



What Is EMART? "No 1 Hypermarket Company in the most prestigious Korean retail group"



Shinsegae Group, the most longstanding retailer in Korea, has upheld a reputation for the excellence in its retail business and service since its establishment in 1930.

Through its two holding companies of EMART Inc. and Shinsegae Inc., the group controls over 20 subsidiaries with an annual sales of around USD 28 billion (2023), making it one of the largest business groups in Korea.

Our success stories are built on developing retail brands that will be included in our customers' daily lives and establishing successful partnerships and deals with well-known global brands such as Starbucks, Simon Property, Marriott International, to gain strong competitiveness.

Milestones

2011 1930 1963 1991 1993 1999 2006 2019 2020 2021 Established Spun-Off from Established Opened Acquired Acquired Acquired Acquired Opened Established Shinsegae Samsung Korea's 1st Starbucks Korea's 1st Walmart US food US food retailer G Market **EMART** Department Store Group Hypermarket, Korea(JV) retailer **New Seasons** (ebay Korea), Department Korea Co..Ltd after being acquired **EMART** Good Food Market Store Became by Samsung Group **Holdings** Starbucks Korea's Largest Shareholder

Business Portfolio

D. J. J.	EMART	Good Food Holdings	SSG.com	EMART Everyday	EMART24	
	(Hypermarket)	(Premium Grocery)	(E-commerce)	(Supermarket)	(CVS)	
Retail	Shinsegae	Shinsegae Property	Shinsegae Simon	Shinsegae	Shinsegae	
	Department Store	(Shopping mall)	(Premium Outlet)	Duty Free	TV Shopping	
Food and Beverage	Shinsegae Food	SCK (Starbucks Coffee Korea)	Shinsegae Liquor&Beverage	Hospitality & Leisure	Josun Hotels & Resorts	
Fashion & Lifestyle	Shinsegae International	Casamia (Home Furnishing)	Infrastructure	Shinsegae Engineering & Construction	Shinsegae Information & Communication	

EMART, Korean No.1 Hypermarket

As the nation's first hypermarket in Korea, **EMART** has made it possible for customers to purchase fresh, best quality products at reasonable and more affordable prices and become one of the most recognized retail brand in the nation as EMART brand was ranked in the 9th place in the Korean Brand Ranking survey in 2023.









2022 Korean Brand Ranking (Brandstock)

	Brand	Category		
1	Samsung Galaxy	Electronics		
2	Kakao Talk	Mobile Messenger		
3	KB Kookmin Bank	Bank		
4	Naver	Internet Porter		
5	Shin Ramyun	Food		
6	Lotte World	Amusement Park		
7	YouTube	Video Platform		
8	Google	Internet Porter		
9	EMART	Hypermarket		
10	Coupang	E-commerce Platform		

EMART hypermarket & it's Sub Business units

In addition to its typical hypermarket operations, **EMART** also successfully operates business units that operate independent businesses

EMART	. Hyper	Market
	, ,	

Definition Hypermarket

Commodity one-stop shopping,
 SKU(Number of Products) about 50K
 * Daily average of top sales store

History
 1993 Opend 1st Store

2002 Opend 50th Store

2006 Acquired Walmart KR (16 stores)

Opend 100th Store

2015 Began Mall-type store (Town)
Opened Vietnam 1st Store

2016 Opened Molgolia 1st Store

2024 Began New type Store

(Glocery focused EMART + Big tenant)

Status
 130 Stores (KR), 3 (VN), 4 (MN)

Revenue 8.2 Billion USD (2023, Korea)

* Vietnam, Mongolia: 290 Million USD



Traders, Wholesale Club

Definition
 Warehouse type discount store

Small variety but large package product

· Low price per unit

History
 2010 Opened 1st Store

2010 ~ 2012 Remodeling of Acquired

Walmart stores to Traders

2015 Opened 10th Store 2018 Opened 18th Store

(Became the biggest in Korean WC)

2030 Open 30th store (plan)

Status22 Stores

*Still not launch in overseas

*Adopted membership service since 2021.

Revenue 2.52 Billion USD (2023)



NO BRAND, K-Product Specialty Store

Definition K-Product Specialty Store

with EMART Private Brand Products

History 2014 Launched a research TF

2015 Launcehd test products

(12 SKUs)

2016 Opened 1st stand alone Store

2018 Opened 100th Store

2019 Launched FC business

Opened Philippines' 1st store

2024 Opening upcoming in Laos (November)

Status
 250 Stores in Korea

(Directly operated: 193/FC: 48)

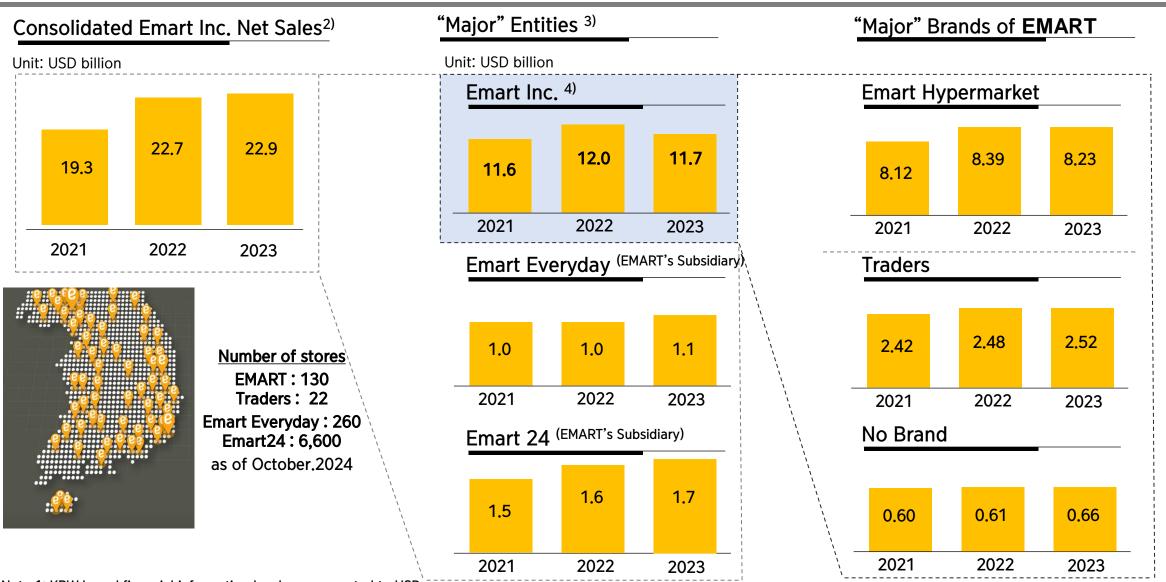
16 Stores in Philippines

(Manila, FC with Robinsons retail)

Revenue 660 Million USD (2023)



Key Index of EMART performance (Korea)



Note 1: KRW based financial information has been converted to USD *the exchange rate : KRW 1,289,4 / USD (the end of 2023)

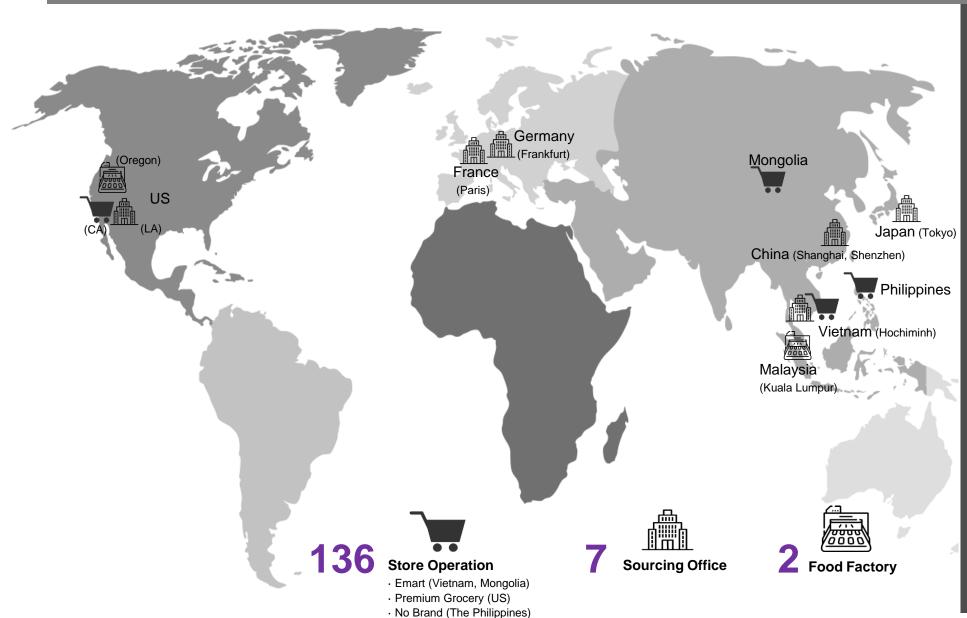
Note 2: All sales are net sales

Note 3: Separate financial statement basis

Note 4: Domestic sales decreased in 2023 by strategic decisions including stores' temporary closings for remodeling. Now, EMART is focusing more on its overseas business due to changes in the demographic in Korea such as such as an aging population and an increase in single-person households

Global Business

Worldwide Operation



· Emart24 (Malaysia, Cambodia)

Total Revenue 2023

\$ 2.5 Billion

Retail \$ 1.9 Billion
Sourcing, export \$ 0.6 Billion

Asia

Emart, No Brand, Emart 24 store presence in Vietnam, Mongolia, The Philippines, Malaysia and Singapore

Food manufacturing (Malaysia)

Global Sourcing office (CN Shanghai, Shenzhen / VN HCMC JP Tokyo)

US

Premium Grocery Market in CA & Oregon Global Sourcing office (LA) Food Factory (Oregon)

Europe

Global Sourcing office(Frankfurt, Germany)

Global History

EMART aims to provide superb Korean value to the consumers around the world

		1st Presence of Global Emart Format Broad Extension		Global Franchise Business Expansion					
2005	2009	2015	2016	2017	2018	2019	2021	2022	2023
Established 1 st global sourcing office in Shanghai, China	Established global sourcing office in LA & HCMC	1 st Emart store in Vietnam (HCMC)	1 st Emart store in Mongolia (Ulaanbaatar)	Shinsegae Food established a JV with Mamee in Malaysia	Acquired US premium grocery markets (Good Food Holdings)	Started No Brand Franchise business in The Philippines	Conversion of Direct Vietnam Business to Franchise Launched Emart 24 in Malaysia	Acquired Napa Valley Vineyard in US (Shafer) Launched Emart 24 in Singapore	4 th Emart Store in Mongolia 3 rd Emart Store in Vietnam 19 th No Brand Store in The
								Established EU sourcing office (Germany)	Philippines



Franchise Partners

Leading conglomerates have gained a privilege of sustainable growth through solid partnership with Emart

Vietnam





- No.1 Giant car maker & distributor of Vietnam
- : KIA, Benz, BMW, Peugeot, Mazda
- 4th place in VN corporate ranking, 60,000 employees (2022)
- Built an <u>Ecosystem</u> with Real Estate, Agriculture, and <u>Retail</u>

Mongolia





- Mongolia's Trading, Hospitality Media, construction group
- Aggressively driving retail expansion under the <u>dominant strategy</u>
- Currently No.1 retail market
- The Corporate ranking has risen from 90-100th(2014) to 23rd(2022)

The Philippines





- One of the Largest Multi-format retailers in the Philippines
- : Supermarket, Department stores, DIY. Drugstores, CVS & etc.
- 21,500 employees
- Partnership needs for the mall contents extension & differentiation

Laos





- No.1 Giant car maker & distributor of Laos
- : Hyundai, KIA, BMW, Mitsubishi
- Franchise agreement for Emart & No Brand is signed in February 22, 2024
- 20 Emart stores & 80 No Brand stores will be open by 2033

Vietnam



A wide variety of K-products brought by Emart have become a key to success for hypermarket business

Full application of EMART's strategy of Merchandising, Marketing, Design, Contents, Operation, Service and etc

*CAGR 20.2% (2016 ~2023, Net Sales)





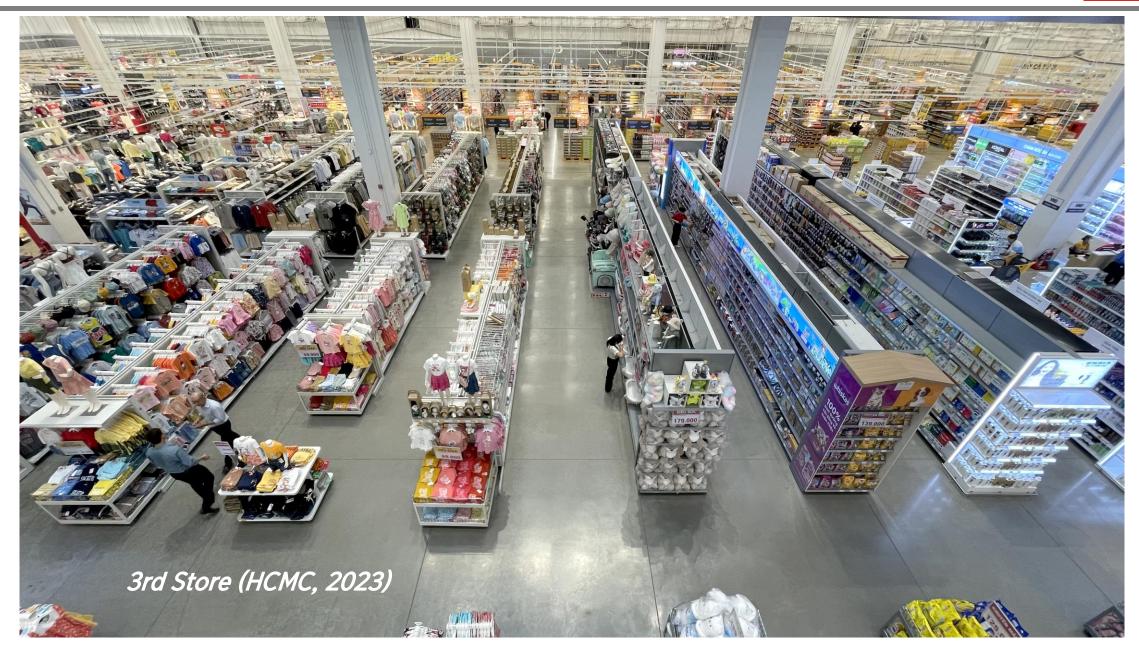






Vietnam





Mongolia



Created new lifestyle and shopping culture by offering fresh concept of K-hypermarket

Quality PL & NB products from careful selection, high-standard customer service, fun of eating, shopping & entertaining at one place

*CAGR 37.7% (2016 ~2023, Net Sales)









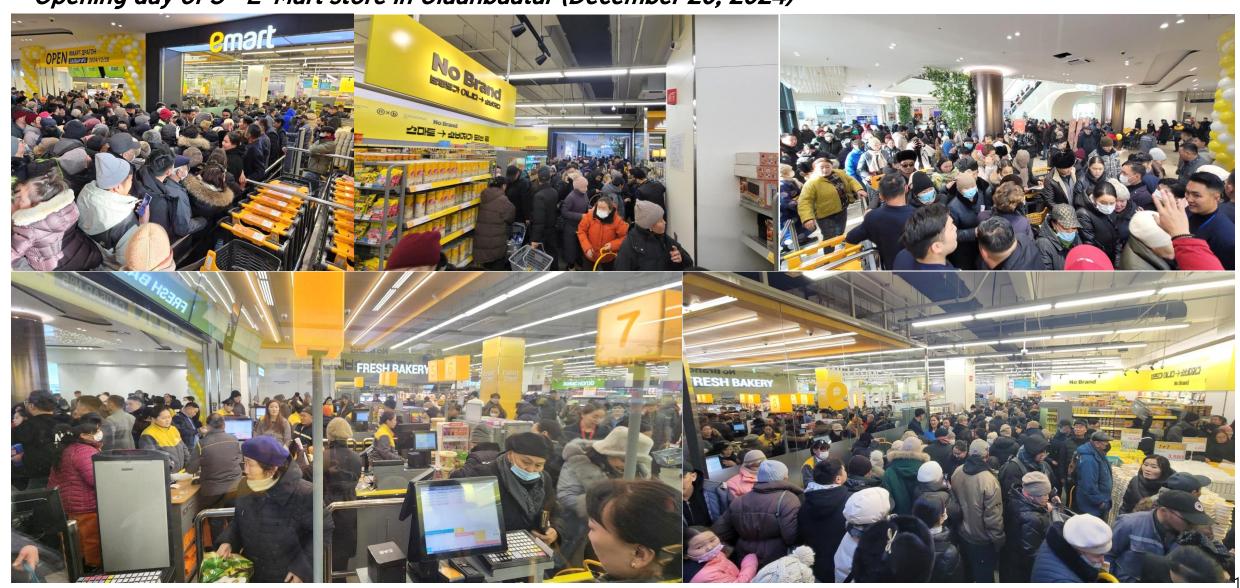




Mongolia



Opening day of 5th E-Mart store in Ulaanbaatar (December 20, 2024)



The Philippines



No Brand, the one & only Korean hard discounter, presenting a wide selection of trendy K-products with it's own label, is attracting the rising generation of Manila and Cebu

16 No Brand stores are currently under operation and signature products of No Brand are also presented at over 60 stores of Robinson's supermarket plus 200 branches of Uncle John's CVS

*CAGR 57.7% (2020 ~2022, Net Sales)















Laos



Signed February 2024, and plans to expand its business by continuing to open 20 E-Mart stores and 70 No-Brand stores in Laos within 10 years

The first No Brand store was opened on December 6, 2024



Malaysia & Cambodia



Emart 24 and Shinsegae foods have become key players of CVS operation and food manufacturing respectively in SEA region

Emart 24's global expansion is actively on the go : 72 stores in **Malaysia** (as of May 16, 2024)

*More than 300 stores are expected to open in each countries within next 5 years

Malaysia 1st Store (2021)



Malaysia 57th Store (Open Date: April 24, 2024)

Onset in Cambodia (2024)





JV between **Shinsegae Foods and Mamee** from Malaysia was established in 2018.

Shinsegae Mamee has created a new market of Halal K-foods across the globe.

Shinsegae Foods & Mamee into JV for Halal manufacturing



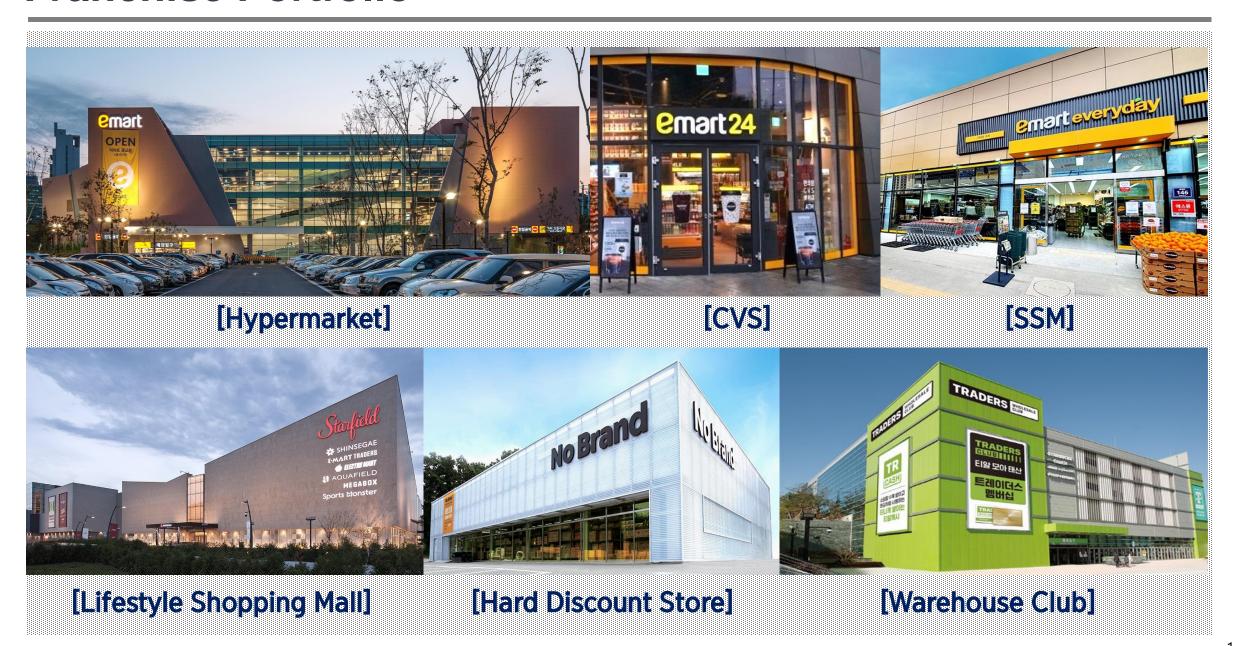


Daebak ramen items produced by Shinsegae Mamee have hit the world



Our Portfolio for International Franchise

Franchise Portfolio



Franchise Portfolio (Shinsegae Group Cooperation)

EMART can develop the partnership extended to the area of whole shinsegae affiliates' businesses and capabilities.



K- Brand Portfolio (Our Partners)

EMART can help attract excellent tenants those Shinsegae & EMART collaborates with in Korea













About Franchise Agreement

Our Supports Site Store **Brand** Location **Development** Design Catchment Area SCM **Analysis** Store Store Layout Construction & Operation Interior Merchandising Inventory Strategic Management **Planning Tenant Planning** Marketing **ORG Design** IT Customer **Efficiency** System Service **Analysis**

Key Terms

Store Expansion Plan	 10-year projection including 5-year mandatory expansion plan Country exclusiveness 		
Royalty	 Fixed rate applicates to the quarter revenue Varies depending on the scale of expansion plan 		
Expat & Consulting	 Certain number of expats need to be dispatched by Emart Overall cost of expat operation is solely on franchisee Consulting fee varies across individual job levels 		
Non- Compete	 Franchisee should avoid doing similar business during agreement period For certain period of post-agreement as well 		

Our Partners













































Exclusive

Distribution



CÉLINE



Maison Margiela

Acne Studios















LINE



GIORGIO ARMANI

ALEXANDER WANG

STELL/McC\RTNEY



